

# Member's Annual Report 2005

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Name of the editor: A. Inocencio/A. Noble

## **1. About the organization**

(1) Name of the organization

**International Water Management Institute**

(2) Purpose and roles of your organization

a) Historical background of the organization (drawn from the Introduction of the IWMI's Research Achievements: 1995-1999 report, published in October 1999)

The International Water Management Institute is a nonprofit scientific research organization focusing on the sustainable use of water and land resources in agriculture and on the water needs of developing countries. IWMI works with partners in the South to develop tools and methods to help these countries eradicate poverty through more effective management of their water and land resources.

The Institute was established as the International Irrigation Management Institute in 1984(?) and was mandated to focus entirely on irrigation management. Upon joining the Consultative Group for International Agricultural Research (CGIAR) from 1992, the Institute expanded its mission to focus on "irrigated agriculture" though in practice this did not lead to any major changes in resource allocations. The themes remained similar to what they had been: main system management, performance of irrigation systems, and policies and strategies for promoting local management of irrigation. The External Program and Management review (TAC 1994) expressed strong concern about the weakness of strategic research while noting that country level satisfaction with the Institute's impacts remained high.

Beginning in late 1995, while continuing to place the highest priority on irrigation, IWMI's program began changing drastically, as it adjusted to a new research paradigm based on integrated water resources management in a river basin context. New themes have some to drive the research program: performance assessment based on the productivity of water ("crop per drop") not land; the river basin paradigm which underlies most of our work on technical and

institutional problems; global studies on water and food security; application of new information technologies such as remote sensing; work on human health and environmental issues; and a strong focus on poverty and gender.

To strengthen the research capacity and overall effectiveness of the Institute, key changes in the “organization of the research” and the “management of the organization” were introduced as articulated in the IWMI Strategic Plan 2000-2005. To tighten the research agenda even further, the Institute reduced the research themes from five to four: Basin Water Management (Theme 1), Land, Water and Livelihoods (Theme 2), Agriculture, Water and Cities (Theme 3), and Water Management and Environment (Theme 4). These themes are not intended to solve all of the world’s water and water-related problems but rather to focus all IWMI work.

b) Purpose and role of the organization

**Mission:** Improving water and land resources management for food livelihoods and nature.

**The objectives of IWMI's work:**

- *Identify the larger issues related to water management and food security* that need to be understood and addressed by governments and policymakers.
- *Develop, test and promote management practices and tools* that can be used by governments and institutions to manage water and land resources more effectively, and address water scarcity issues.
- *Clarify the link between poverty and access to water* and to help governments and the research community better understand the specific water-related problems of poor people.
- *Help developing countries build their research capacities* to deal with water scarcity and related food security issues.

**The roles of IWMI:**

- Knowledge generation
- Knowledge sharing
- Knowledge brokering
- Knowledge application

(3) Outline of the organization

1) Number of staff – 120 IWMI-wide research staff  
2 IWMI research associate  
81 IWMI-wide research support  
164 IWMI-wide non-research staff  
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367 TOTAL (as of May 2006)

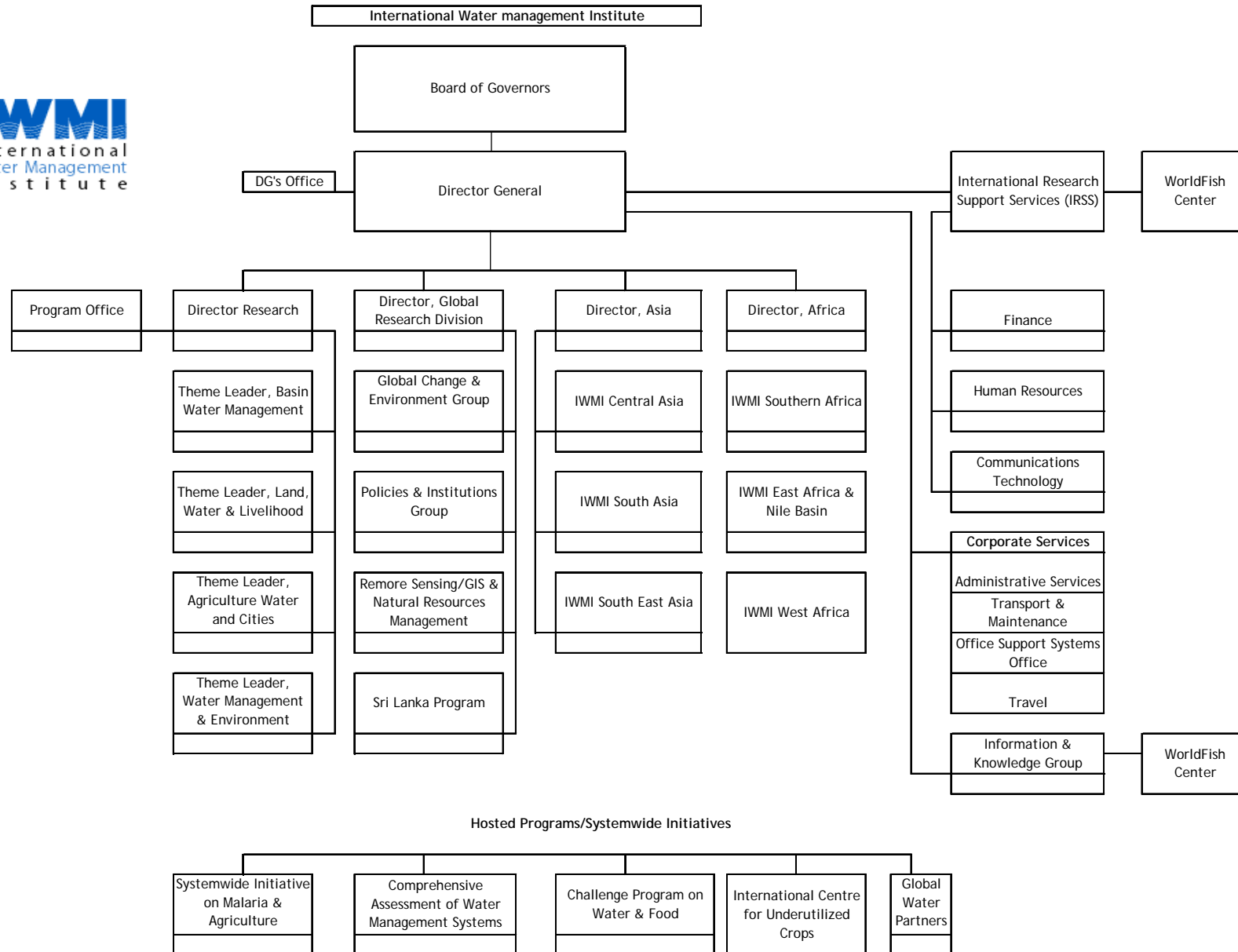
2) Amount of the annual budget

US\$ 22.35 Mn for 2003 (for the entire IWMI)

US\$ 23.21 Mn for 2004 (for the entire IWMI)

US\$ 23.40 Mn for 2005 (for the entire IWMI)

### 3) Organizational chart



#### 4) Ongoing projects

<Please write about some of the ongoing projects>

Piloting of the performance benchmarking indicators which will test the applicability and usefulness of the developed benchmarking indicators on four volunteer RBOs: the Jasa Tirta II Public Corporation, Mahaweli Authority of Sri Lanka, the Red River Basin Organization, and the Laguna Lake Development Authority.

#### (5) Big events in 2005

<Please write about the big events that happened in 2005 that your organization involved in>

September 2005 launching of the performance benchmarking system at the Second Southeast Asia Water Forum in Indonesia

## 2.About NARBO activity

(1) Activities your organization implemented in 2005 as the member

Since the Scoping Workshop in November 2004, IWMI was developing and refining the Performance Benchmarking framework and indicators and the pilot Benchmarking Online System until its launching in September 2005.

September 2005 – Launching of Performance Benchmarking System of RBOs

(2) The contact person and organization's web-site

1) The name of the contact person and contact number (including e-mail address)

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2) Your organization's web-site URL (English and local language)

<http://sea.iwmi.org/aboutus.htm> (IWMI- Southeast Asia Office)

<http://www.iwmi.org> (main IWMI website)

(3) Resolutions and expectations for NARBO activities

1) Your organization's resolutions

<Please write about your resolutions or how your organization contribute to NARBO activities as the member>

As a non-revenue earning and non-profit organization, our activities are fully supported by multinational and bilateral donors. However, aside from this limitation, we would like to commit ourselves to the NARBO mission and objectives and would make ourselves available in providing assistance and even in seeking funding for some activities which can benefit the NARBO members.

## 2) Expectations for NARBO activities

<Please write about what your organization expects to NARBO activities>

As a knowledge partner, IWMI expects to contribute and be able to provide the necessary technical assistance to the NARBO activities. Specifically, we expect to give full support on the benchmarking service which we are currently establishing.

## (4) Accessibility to the NARBO web-site (<http://www.narbo.jp>)

Please write about;

### 1) Whether you can access to the NARBO web-site

The staff has no problem accessing and even downloading materials which we have been doing a lot lately.

### 2) Whether you can access to the ADB's web-site (<http://www.adb.org/>) and the ADBI's web-site (<http://www.adbi.org/>)

The staff has no problem accessing and even downloading materials which we have been doing a lot lately. There is however, no attempt to go into the adbi website as we did not see the need to do so.

### 3) Who can accesses NARBO web-site usually

Any staff involved in the NARBO work within the organization finds it easy and useful to access the NARBO website.

### 4) The way of the access (Dial up or others)

We use the local area connection (LAN or high-speed internet).